

Work Experience

February 2011 - Present: Of Counsel - HBW Resources. Provided legal and policy guidance to an array of clients related to the Oil Pollution, Energy, Water Resources, Property Rights, Space, Defense, maritime policy, transportation policy, Electric Vehicle use, natural resource management, and Federal appropriations. (1) Represented clients before Congress, in major litigation, numerous federal agencies, and the White House. (2) Developed extensive briefing materials and policy papers on the Oil Pollution Act, energy, space policy, defense policy, maritime and environmental policy. (3) Represented clients' interests in the development of legislative strategies and regulatory approaches before various House and Senate committees, House and Senate leadership, the White House, Executive branch agencies, and numerous state and local officials. Also was retained as a subject matter expert on the Oil Pollution Act in major litigation stemming from the Deepwater Horizon Oil Spill.

January 2006 – January 2011: Partner Nossaman L.L.P. /O'Connor and Hannan L.L.P. Provided legal and policy guidance to an array of clients related to contaminated sediments management, natural resource management, property rights, aviation, maritime policy, transportation policy, disaster response, logistics, toxic cleanup, , and Federal appropriations. (1) Represented clients before Congress, numerous federal agencies, and the White House. (2) Developed extensive briefing materials and policy papers on maritime and environmental policy. (3) Represented clients' interests in the development of legislative strategies and regulatory approaches before various House and Senate committees, House and Senate leadership, the White House, Executive branch agencies, and numerous state and local officials.

✓ **November 2003 - April 2005: Presidential Appointment as Assistant Administrator for Legislative Affairs, NASA.** Provided direct legislative and policy guidance to the NASA Administrator on all aspects of policy that may have Congressional interest, particularly implementation of the "Vision for Space Exploration." Successfully worked with the White House, industry, and Congressional supporters to achieve affirmation of and full funding for the "Vision for Space Exploration" for Fiscal Year 2005. (1) Was the principal representative of the Agency before Congress, The Office of Management and Budget, numerous other federal agencies, and the White House on matters related to legislation. (2) Developed extensive briefing materials and policy papers on a major Presidential initiative. (3) Represented NASA's interests in development of legislative strategies and regulatory approaches before various House and Senate committees, House and Senate leadership, the White House, Executive branch agencies, and numerous state and local officials. (4) Supervised a staff of 42 in the implementation of all of aspects of NASA's legislative and intergovernmental activities.

April 2005 – December 2005 and April 1999 - November 2003: Special Counsel/Partner, Adams and Reese L.L.P. Provided legal and policy guidance to an array of clients related to water resources, toxic cleanup, contaminated sediments management, natural resource management, maritime policy, transportation policy, logistics, and Federal appropriations. (1) Represented clients before Congress, numerous federal agencies, and the White House. (2) Developed extensive briefing materials and policy papers on maritime and environmental policy. (3) Represented clients' interests in the development of legislative strategies and regulatory approaches before various House and Senate committees, House and Senate leadership, the White House, Executive branch agencies, and numerous state and local officials.

✓ **January 1995 - April 1999: Majority Counsel (Water), Committee on Transportation and Infrastructure, U.S. House of Representatives.** Provided legal and policy advice to Members of the House of Representatives on issues related to clean water, wetlands, property rights, toxic waste cleanup, water resources and drinking water infrastructure, Coast Guard, emergency management, oil pollution, and maritime policy. Responsibilities included (1) drafting legislation, committee reports, floor statements, and other forms of legislative history; (2) briefing the House leadership on the impact of numerous budget and policy proposals on environmental and maritime policy; (3) preparing and organizing legislative hearings on, and Committee markups of, pending legislation; and (4) representing committee members in development of legislative strategies and regulatory approaches with House and Senate leadership, the White House, Executive branch agencies, and numerous state

and local officials. Worked extensively with numerous interest groups from all points of the political spectrum to ensure all perspectives were given fair consideration.

- ✓ **January 1991 - January 1995: Full Committee Counsel on Lands and Forestry, Minority Staff, Committee on Natural Resources, U.S. House of Representatives.** Provided legal and policy advice on forestry, wetlands, endangered species, Alaskan public lands, and other environmental issues to minority committee members. Drafted legislation, amendments, issue papers, hearing preparation briefs, and other supporting documents on legislative issues within areas of expertise. Also represented House minority members in the development of legislative and regulatory strategies with the White House, Office of Management and Budget, and the Departments of the Interior and Transportation.
- ✓ **November 1989 - December 1990: Professional Staff Member, Minority Staff, Committee on Interior and Insular Affairs, U.S. House of Representatives.** Drafted several titles of the "Oil Pollution Act of 1990" as well as significant portions of the Conference Report, Statement of Managers, and other legislative history. Prepared briefings for committee members; staffed committee hearings on the Oil Pollution Act of 1990 and related legislation. Handled all issues related to the EXXON VALDEZ oil spill clean-up and related issues for the only Congressman for the State of Alaska. Worked extensively on Public Lands and Forestry issues with a particular emphasis on property rights and Endangered Species impacts.

- ✓ **March 1987 - October 1989: Legislative Assistant, Congressman Don Young (R-AK), U.S. House of Representatives.** Advised Congressman Young on maritime, Coast Guard, labor, education, judiciary issues, and legislation. Responded to constituent inquiries, drafted speeches, legislation, amendments, and issue briefs.

September 1986 - February 1987: Policy Analyst, Designers and Planners, Arlington VA. Supported a U.S. Navy contract to upgrade planning and training for the U.S. Naval Reserve.

January 1985 - August 1986: Coordinator for Legislative and Regulatory Affairs, American Institute of Merchant Shipping, Washington DC. Lobbied on issues of importance to the U.S.-flagged, oil tanker industry. Researched legislative and regulatory issues; drafted testimony, industry comments, and briefing materials for member companies; and facilitated consensus building among members, thereby enabling the Association to take positions on controversial proposals.

- ✓ **January 1984 - January 1985: Staff Assistant, Senator Orrin Hatch (R-UT), United States Senate.** One of five Congressional staff members who drafted the Conference Report and Statement of Managers for the "Longshore and Harbor Workers Compensation Act Amendments of 1984."

July 1983 - December 1983: Critical Path Procurement Engineer, Electric Boat Division, General Dynamics Corp., Groton, CN. Responsible for procurement and testing of several major components used in the construction of the Trident and 688 Class U.S. Navy submarines.

Education

Juris Doctorate, 1990 - George Mason University School of Law, Arlington, VA.
Bachelor of Science, 1983 - U.S. Merchant Marine Academy, Kings Point, NY.

Bar Admittance

Commonwealth of Virginia
District of Columbia

Military Service

Commander, U.S. Naval Reserve (Retired) - 1983 to 2009

Political

May 2016 – November 2016

Provided policy assistance to the Trump Campaign policy office on, Environmental, Transportation and Energy policy.

January 2000 – Assisted with the Bush/Cheney transition on Transportation and Environment.